

# **PeopleSoft Budget Module at Brookhaven National Laboratory**

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## **FMSIC All-Contractors Meeting**

**Paul Geiger**

**March 19, 2003**

# Agenda

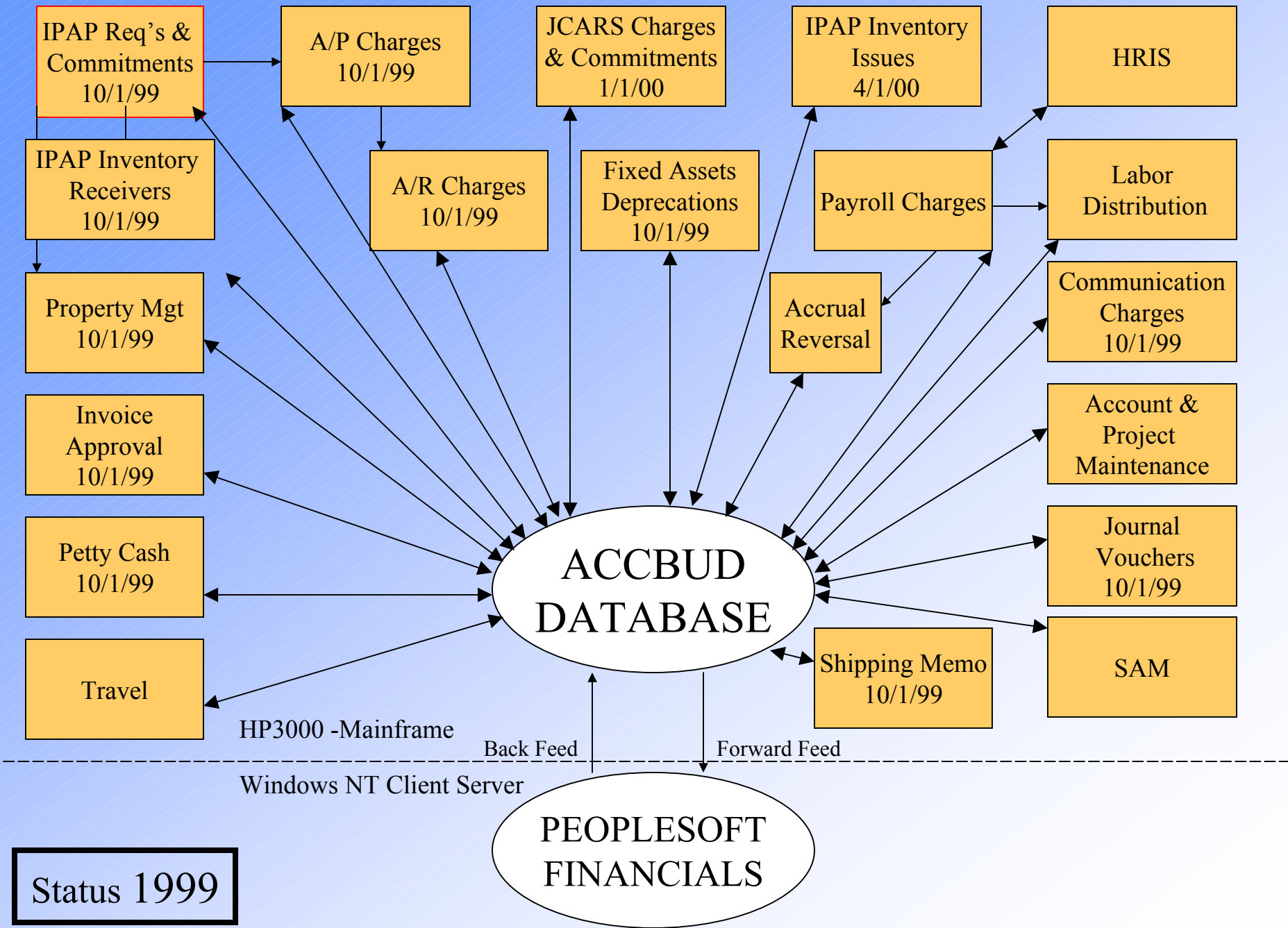
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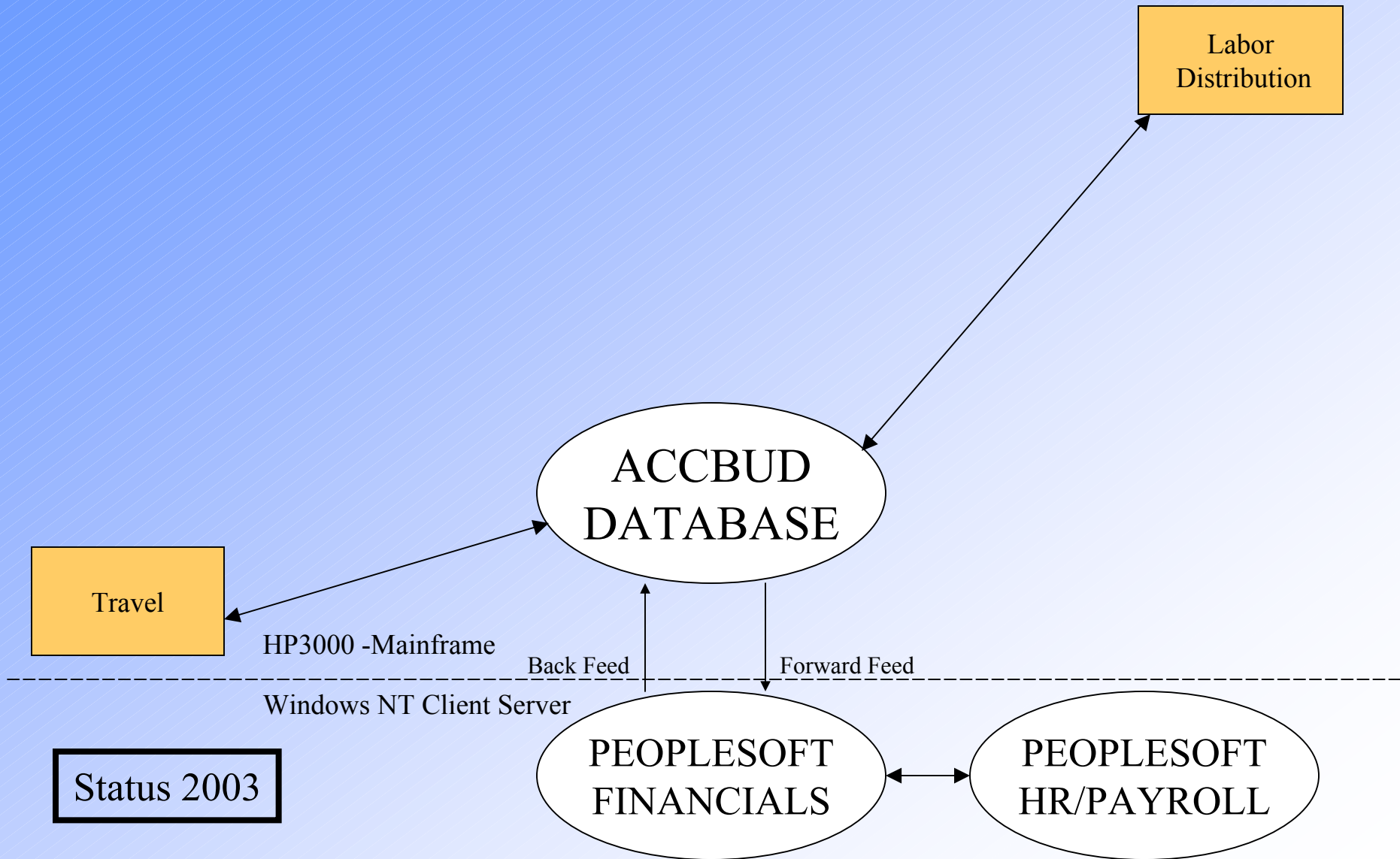
- Background
- Budget Module Development and Description
- On-Line Demonstration
- Summary

# Background

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- Pre-1995
  - Legacy budgeting time-consuming and inflexible
  - Drove shadow systems in BNL user organizations
  - Collection of home-grown, disparate systems
  - Required re-entry of data into the Budget Office database
- Lab-Wide Decision to Install PeopleSoft in 1995
  - Lack of integration, rising costs and Y2K were principal drivers
  - Commercial version chosen for greatest flexibility → Significant challenge to fit to multi-purpose Government-funded Laboratory
  - Resource-constrained implementation → Lengthened process
  - First modules were financials followed by Procurement and HR
- Peoplesoft Budget Module
  - Out of box application addressed very few of our system requirements
  - PeopleTools used to develop a customized budget module





# Budget Module Development

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- Core objectives
  - Fully integrated with all other modules
  - Multiple use capabilities: Funds distribution, budget submittal, current year cost plan development and tracking, 3-year window
  - Lab-wide utilization
- Critical development features
  - Internal development team that took ownership
  - Training sessions for users (science and overhead) prior to implementation
  - User group formed after initial rollout (weekly meetings to improve functionality, reporting capabilities, and address issues of concern)
- User buy-in with full support of BNL senior management was key → Acceptance period was still ~ two years

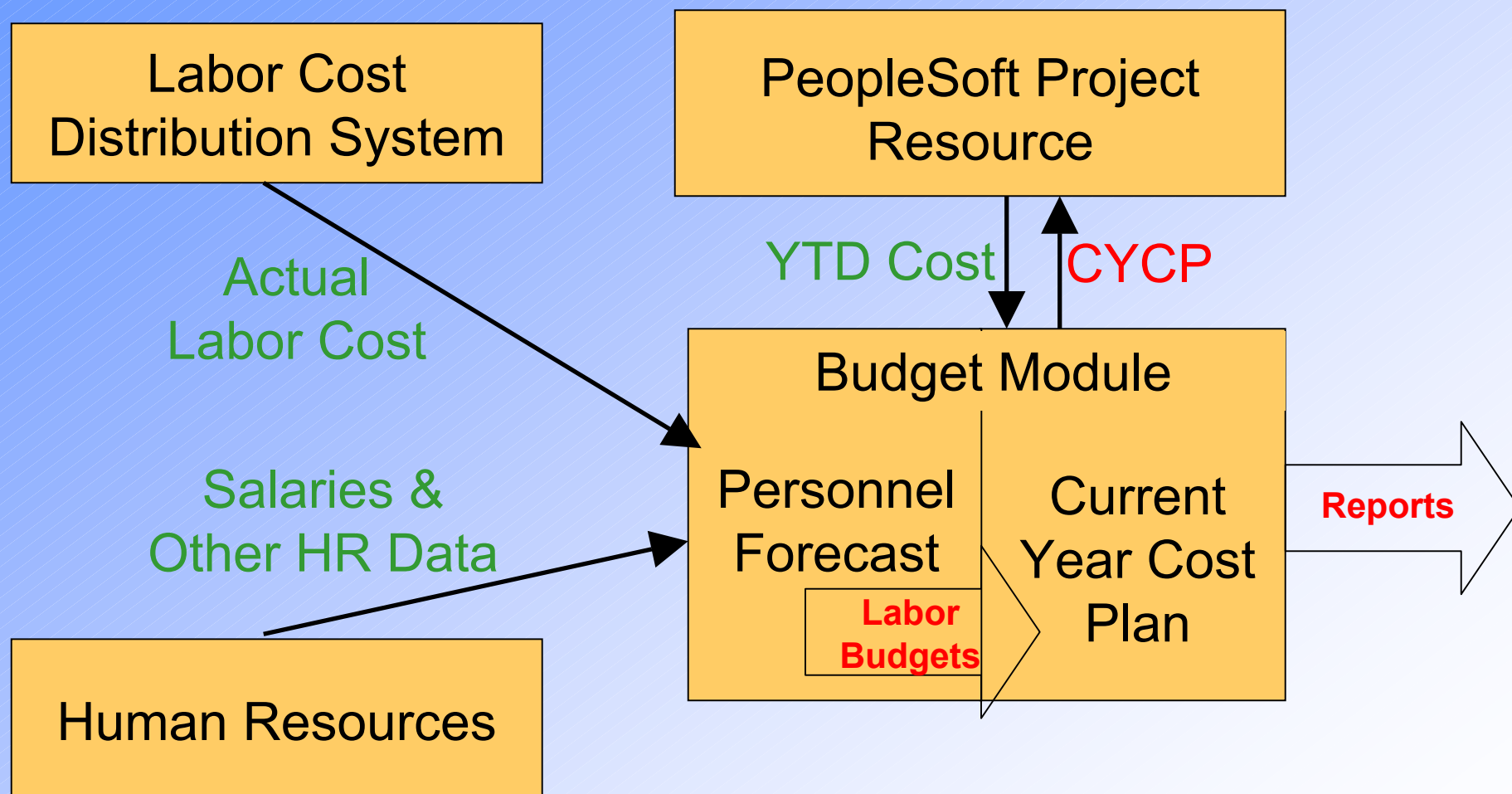
# Budget Module Capabilities

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- Fully integrated database that incorporates automated feeds from all Lab cost centers (HR, procurement, payroll, internal services, etc.)
- Enables funds distribution from the Budget Office
- Supports development of current and future year cost plans and budget submittals
  - Project assignments made within personnel forecast linked to labor cost distribution
  - Option to automatically replace labor forecasts with actuals by accounting period
  - Cost plans built at the project/activity level
- Multiple years/scenarios enable rapid replication, planning and modeling



# Current Year Cost Plan Development





# **On-Line System Demo: Current Year Budget Development** (1)

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- Funds Distribution
- Building the Cost Plan for the Current Year
- Building the Cost Plan for the Budget Submission

# On-Line System Demo: Current Year Budget Development (2)

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## Major Steps

### ■ Funds Distribution

- Re-format contract mod – save as text file
- Error check and upload to Project Funds Transfer Panel
- **Allotments posted to B&R Codes for DOE programs in the Project Funds Transfer Panel**
- Scientific departments make individual project assignments
- Release revised funding levels to Current Year Cost Plan

# **On-Line System Demo: Current Year Budget Development (3)**

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- **Building the Cost Plan for the Current Year**
  - **Project assignments in Personnel Forecast by individual employee**
  - **Calculate and release to Current Year Cost Plan (CYCP)**
  - **Navigate to CYCP Forecast Costs Panel and accept labor assignment**
  - **Move to CYCP Panel and build remaining cost plan.**
  - **Reduce unassigned balance to zero – Auto assign feature**
  - **Release Cost plan**
  - **Department approval**
  - **Budget Office Approval**
  - **Run update into Project Resource**
  - **Run Reports with updated budgets**

# **On-Line System Demo: Current Year Budget Development (4)**

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- Building the Cost Plan for the Budget Submission
  - Use Global Adjustment panel to set escalation rates
  - Do global copy of Current Year to First Year of the Budget Submission
  - Copy project assignments from First Year to future years making revisions where required
  - Recalculate and release to Budget Submission panel
  - Post new funding amount for the Presidential Year
  - Copy First Year cost plan to future years making adjustments where required
  - Department Release of cost plan

B&amp;R: KP1202010

Budget Ref:

Prog Task:

Dept Code: EE

Indirect Project Group:

Budget Status: In Process

AFP Amount:

Balance Available: 886264.49

Current Month Funding: 100000.00

Previous Carry Over

Carry Over Adjustments

Previous New Funding

New Funding Adjustments

Curr Month Adjustment

135,514.49

0.00

750,750.00

0.00

100,000.00

	Project	Previous Carry Over	Carry Ov	Previous New Funding	New Funding Adjustments	Current Month Funding	Total
1	05263	14170.75					1
2	05189	106461.82		618182.00			7
3	18240						
4	05044	14881.92		118568.00			1
5	05043			14000.00			1
6	05056						
7	05054						
8	05053						
9	05052						
10	05051						
11	05050						



B&amp;R: KP1202010

Budget Ref:

Prog Task:

Dept Code: EE

Indirect Project Group:

Budget Status: In Process

AFP Amount:

Balance Available: 886264.49

Current Month Funding: 100000.00



Previous Carry Over

Carry Over Adjustments

Previous New Funding

New Funding Adjustments

Curr Month Adjustment

135,514.49

0.00

750,750.00

0.00

0.00

	Project I	Previous Carry	Carry Over Adjust	Previous New Fundin	New Funding Adjustments	Current Month Funding	Total
1	05263	14170.75					1
2	05189	106461.82		618182.00			7
3	18240						
4	05044	14881.92		118568.00			1
5	05043			14000.00			1
6	05056					50000.00	9
7	05054					50000.00	9
8	05053						
9	05052						
10	05051						
11	05050						

B&amp;R: KP1202010

Budget Ref:

Prog Task:

Dept Code: EE

Indirect Project Group:

Budget Status: Open

AFP Amount:

Balance Available: 986264.49

Previous Carry Over

Carry Over Adjustments

Previous New Funding

New Funding Adjustments

135,514.49

0.00

850,750.00

0.00

	Project I	Previous Carry	Carry Over Adjust	Previous New Fundin	New Fundin	Total Funding Balance	Un Assigned Funds	▲
1	05263	14170.75				14170.75	0.00	
2	05189	106461.82		618182.00		724643.82	0.00	
3	18240					0.00	0.00	
4	05044	14881.92		118568.00		133449.92	-13810.24	
5	05043			14000.00		14000.00	0.00	
6	05056			50000.00		50000.00	50000.00	
7	05054			50000.00		50000.00	50000.00	
8	05053					0.00	0.00	
9	05052					0.00	0.00	
10	05051					0.00	0.00	
11	05050					0.00	0.00	



Budget Executable | Forecast Costs | Project Budget Expense | Report Output | Comments | Allocations | Indirect Costs | Indirect Costs 2 | Offset Cost

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**Project:** 05056    EE-090-EECA Instrumentation    **Status:** Budgeted    **Dept:** EE    **Division:** EECA

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**B&R No.:** KP1202010    **Task No:**    **Bud Ref:**    **Start Date:**  
**Proj Type:** OP    **Agreement No:**    **PI:** SPRINGSTON, S    **End Date:**  
**Fund Type:** WA    **WFO Proj Type:**    **Cost Center:** Full G&A - YE Var Participant  
**Fund Year:**    **FWP Number:** EE-090-EECA    **Reimbursable Work:**    **FCR:** N

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**Cost Plan Status:** Current Cost Plan

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Carry Over	New Funding	Expected Funding	Carry Forward	Cost Plan	Un Assign Funds
\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$50,000.00

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**Activity id:** 05056    **Direct Costs:** \$0.00    \$0.00  
 EE-090-EECA Instrumentation    **Indirect Costs:** \$0.00    \$0.00  
**Status:** B    **Fcr Costs:** \$0.00    \$0.00

\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$50,000.00
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**User Options**  
☐ On-line Calculation  
☐ Auto Assign Funds  
☐ Calculate all Rows

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Type	Category	Current Cost Plan	Revised Cost Plan	Current Carry Fwd	Revised Carry Fwd
1					

Forecast Entry | Forecast Profile | Salary / Distribution | Forecast Distribution | Budget Exec Distribution | Salary Adjustments | Holidays

SetID: BNL    EmplID: EEPD08    Name: M-2922, SCIENTIST    Status: In Process

☒ Current Year  
 ☐ Presidential Year  
 ☐ Revised Year  
 ☐ Budget Year  
 ☐ Out Year  
 ☐ First Year  
 Budget Year: 2003

Period	Date	Days	Hours	Earnings	Bal	St. Hrs	St. Amt	Prem Hrs	Prem Amt	Ind Amt	Total Hrs	SWF Amt
1	10/01/2002	3.38	27.00	452.57	27.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2	10/21/2002	19.41	155.26	2,602.47	155.26	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3	11/21/2002	18.56	148.51	2,489.32	148.51	0.00	0.00	0.00	0.00	0.00	0.00	0.00
4	12/21/2002	17.50	140.00	2,346.68	140.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
5	01/21/2003	19.41	155.26	2,602.47	155.26	0.00	0.00	0.00	0.00	0.00	0.00	0.00
6	02/21/2003	16.88	135.01	2,263.04	135.01	0.00	0.00	0.00	0.00	0.00	0.00	0.00
7	03/21/2003	17.72	141.76	2,376.18	141.76	0.00	0.00	0.00	0.00	0.00	0.00	0.00
8	04/21/2003	18.56	148.51	2,489.32	148.51	0.00	0.00	0.00	0.00	0.00	0.00	0.00
9	05/21/2003	19.41	155.26	2,602.47	155.26	0.00	0.00	0.00	0.00	0.00	0.00	0.00
10	06/21/2003	16.88	135.01	2,263.04	135.01	0.00	0.00	0.00	0.00	0.00	0.00	0.00
11	07/21/2003	19.41	155.26	2,602.47	155.26	0.00	0.00	0.00	0.00	0.00	0.00	0.00
12	08/21/2003	24.47	195.76	3,281.33	195.76	0.00	0.00	0.00	0.00	0.00	0.00	0.00
		211.59	1692.60	28,371.36	1692.60	0.00	0.00	0.00	0.00	0.00	0.00	0.00

☒ Pcnt  
 ☐ Hours  
 ☐ Days  
 [Print] [Delete] [Copy]

From	To	Type	Chrg	Project ID	Activity ID	Pcnt/Hrs/Days	Budget Amt
<input type="checkbox"/>	<input type="checkbox"/>	REGU	N				

Forecast Entry | Forecast Profile | Salary / Distribution | Forecast Distribution | Budget Exec Distribution | Salary Adjustments | Holidays

SetID: BNL    EmplID: EEPD08    Name: M-2922, SCIENTIST    Status: In Process

☒ Current Year  
 ☐ Presidential Year  
 ☐ Revised Year  
 ☐ Budget Year  
 ☐ Out Year  
 ☐ First Year  
 Budget Year: 2003

Period	Date	Days	Hours	Earnings	Bal	St. Hrs	St. Amt	Prem Hrs	Prem Amt	Ind Amt	Total Hrs	SWF Amt		
1	10/01/2002	3.38	27.00	452.57	0.00	27.00	452.58	0.00	0.00	237.10	27.00	689.68		
2	10/21/2002	19.41	155.26	2,602.47	0.00	155.26	2,602.48	0.00	0.00	1,363.46	155.26	3,965.94		
3	11/21/2002	18.56	148.51	2,489.32	-0.01	148.52	2,489.32	0.00	0.00	1,304.18	148.52	3,793.50		
4	12/21/2002	17.50	140.00	2,346.68	0.00	140.00	2,346.68	0.00	0.00	1,229.44	140.00	3,576.12		
5	01/21/2003	19.41	155.26	2,602.47	0.00	155.26	2,602.48	0.00	0.00	1,363.46	155.26	3,965.94		
6	02/21/2003	16.88	135.01	2,263.04	-0.01	135.02	2,263.04	0.00	0.00	1,185.62	135.02	3,448.66		
7	03/21/2003	17.72	141.76	2,376.18	0.00	141.76	2,376.18	0.00	0.00	1,244.90	141.76	3,621.08		
8	04/21/2003	18.56	148.51	2,489.32	-0.01	148.52	2,489.32	0.00	0.00	1,304.18	148.52	3,793.50		
9	05/21/2003	19.41	155.26	2,602.47	0.00	155.26	2,602.48	0.00	0.00	1,363.46	155.26	3,965.94		
10	06/21/2003	16.88	135.01	2,263.04	-0.01	135.02	2,263.04	0.00	0.00	1,185.62	135.02	3,448.66		
11	07/21/2003	19.41	155.26	2,602.47	0.00	155.26	2,602.48	0.00	0.00	1,363.46	155.26	3,965.94		
12	08/21/2003	24.47	195.76	3,281.33	0.00	195.76	3,281.34	0.00	0.00	1,719.12	195.76	5,000.46		
				211.59	1692.60	28,371.36	-0.04	1692.64	28,371.42	0.00	0.00	14,864.00	1,692.64	43,235.42

☒ Pcnt  
 ☐ Hours  
 ☐ Days  
 [Print] [Delete] [Copy] [Check]

From	To	Type	Chrg	Project ID	Activity ID	Pcnt/Hrs/Days	Budget Amt
<input type="checkbox"/>	1	12	REGU	N	05056	50.00000	14185.68
<input type="checkbox"/>	1	12	REGU	N	05054	50.00000	14185.68



Budget Executable | Forecast Costs | Project Budget Expense | Report Output | Comments | Allocations | Indirect Costs | Indirect Costs 2 | Offset Costs

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**Project:** 05056      EE-090-EECA Instrumentation      **Status:** Budgeted      **Dept:** EE      **Division:** EECA

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**B&R No.:** KP1202010      **Task No.:**      **Bud Ref:**      **Start Date:**  
**Proj Type:** OP      **Agreement No.:**      **PI:** SPRINGSTON, S      **End Date:**  
**Fund Type:** WA      **WFO Proj Type:**      **Cost Center:** Full G&A - YE Var Participant  
**Fund Year:**      **FWP Number:** EE-090-EECA      **Reimbursable Work:**      **FCR:** N

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**Cost Plan Status:** Current Cost Plan

Carry Over	New Funding	Expected Funding	Carry Forward	Cost Plan	Un Assign Funds
\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$50,000.00

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**Activity id:** 05056      **Direct Costs:**      \$0.00      \$0.00  
 EE-090-EECA Instrumentation      **Indirect Costs:**      \$0.00      \$0.00  
**Status:** B      **Fcr Costs:**      \$0.00      \$0.00

\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$50,000.00
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**User Options**  
☐ On-line Calculation  
☐ Auto Assign Funds  
☐ Calculate all Rows

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	Type	Category	Current Cost Plan	Revised Cost Plan	Current Carry Fwd	Revised Carry Fwd
1						

Project: 05056 EE-090-EECA Instrumentation Status: Budgeted Dept: EE Division: EECA

B&R No.: KP1202010 Task No: Bud Ref: Start Date:  
 Proj Type: OP Agreement No: PI: SPRINGSTON, S End Date:  
 Fund Type: WA WFO Proj Type: Cost Center: Full G&A - YE Var Participant  
 Fund Year: FWP Number: EE-090-EECA Reimbursable Work: FCR: N

Cost Plan Status: Current Cost Plan

Carry Over	New Funding	Expected Funding	Carry Forward	Cost Plan	Un Assign Funds
\$0.00	\$50,000.00	\$0.00	\$0.00	\$41,017.08	\$8,982.92

Activity id: 05056  
 EE-090-EECA Instrumentation  
 Status: B

Direct Costs:	\$0.00	\$14,185.71
Indirect Costs:	\$0.00	\$26,831.37
Fcr Costs:	\$0.00	\$0.00
	\$0.00	\$41,017.08

User Options  
☐ On-line Calculation  
☐ Auto Assign Funds  
☐ Calculate all Rows

	Type	Category	Current Cost Plan	Revised Cost Plan	Current Carry Fwd	Revised Carry Fwd
1	SCIEN	102		14,185.71		

Budget Executable | Forecast | **Previous in List** | Budget | Expense | Report Output | Comments | Allocations | Indirect Costs | Indirect Costs 2 | Offset Cos

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**Project:** 05056      EE-090-EECA Instrumentation      **Status:** Budgeted      **Dept:** EE      **Division:** EECA

---

**B&R No.:** KP1202010      **Task No:**      **Bud Ref:**      **Start Date:**  
**Proj Type:** OP      **Agreement No:**      **PI:** SPRINGSTON, S      **End Date:**  
**Fund Type:** WA      **WFO Proj Type:**      **Cost Center:** Full G&A - YE Var Participant  
**Fund Year:**      **FWP Number:** EE-090-EECA      **Reimbursable Work:**      **FCR:** N

---

**Cost Plan Status:** Current Cost Plan

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Carry Over	New Funding	Expected Funding	Carry Forward	Cost Plan	Un Assign Funds
\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00	\$0.00

---

**Activity id:** 05056      **Direct Costs:** \$0.00      \$20,245.10  
 EE-090-EECA Instrumentation      **Indirect Costs:** \$0.00      \$29,754.90  
**Status:** B      **Fcr Costs:** \$0.00      \$0.00

	\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00	\$0.00

**User Options**  
☐ On-line Calculation  
☐ Auto Assign Funds  
☐ Calculate all Rows

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	Type	Category	Current Cost Plan	Revised Cost Plan	Current Carry Fwd	Revised Carry Fwd
1	SCIEN	102		14,185.71		
2	MATER	300		6,059.39		







Budget and Forecasting - Use - Operator Security

File Edit View Go Favorites Use Process Reports Help

Budget Operator Security Pnl 1 Budget Operator Security Pnl 2 Budget Operator Security Pnl 3

Run

SetID: BNL BNL Dept Code: AD Collider Accelerator Dept

	Operator ID	Dept Section	Union Code	EmplID	Name
1	ARUSSO			17017	RUSSO,ANTOINETTE A
2	BECKER			12694	BECKER,JESSE E
3	BIEDENK		IBEW	17306	BIEDENKAPP,HENRY J
4	BLAKE			11986	BLAKE,AUDREY L
5	BOYLE			19890	BOYLE,BRIAN J
6	BRINKER			18897	BRINKER,JOHN R
7	CDONATO			22156	DONATO,CHERYL L
8	CESTRA			14843	CESTRA,KAREN N
9	CHIOSSON			18883	CHIOSSONE,DONNA JEAN
10	EBYRNE			08498	BYRNE,EDWARD
11	ELDER			19311	ELDER,BETTY F
12	GMACK			12573	MACK,GREGORY B
13	HAUSERJ			14391	HAUSER,JOHN J
14	IRVING			11433	IRVING,GEORGIA L
15	LAMBERTI			20038	LAMBERTI,ANN
16	LAMONTAG			15385	LAMONTAGNE,STEPHANIE H
17	LEGAULT			20844	LOFFREDO,THERESA M
18	MELUCCI			12928	MELUCCI,RICHARD C
19	MIRABELL			22301	MIRABELLA,KERRY A
20	MORANTE			20273	MORANTE,VIRGINIA L

**Budget and Forecasting - Use - Operator Security**

Edit View Go Favorites Use Process Reports Help

Budget Operator Security Pnl 1 | Budget Operator Security Pnl 2 | Budget Operator Security Pnl 3

SetID: BNL    BNL Dept Code: AD    Collider Accelerator Dept

Operator ID: **PGEIGER1**    Dept Section:    Union Code:    Date Added: 09/30/1999

EmplID: 18705    Name: GEIGER,PAUL

**Panels**

<input checked="" type="checkbox"/> Budget Executable	<input checked="" type="checkbox"/> Budget Submission	<input checked="" type="checkbox"/> Personal Forecast
<input checked="" type="checkbox"/> Departmental Approval	<input checked="" type="checkbox"/> Budget Office Approval	<input checked="" type="checkbox"/> Funds Transfer
<input checked="" type="checkbox"/> Dummy Emplid	<input checked="" type="checkbox"/> Dummy Project	<input checked="" type="checkbox"/> Cross Charge Dept
<input checked="" type="checkbox"/> Salary Adjustment	<input checked="" type="checkbox"/> Allocation Rates	<input checked="" type="checkbox"/> Project User
<input checked="" type="checkbox"/> Forecast Group Code	<input checked="" type="checkbox"/> WBS Level	<input checked="" type="checkbox"/> Fiscal Year Check List
<input checked="" type="checkbox"/> Forecast Global Change	<input checked="" type="checkbox"/> Budget Exec Global Change	<input checked="" type="checkbox"/> Budget Subm Global Change

**Misc Flags**

<input checked="" type="checkbox"/> Cross Charge Credit Flag	<input checked="" type="checkbox"/> Replace Budget with Actual	<input checked="" type="checkbox"/> Update FY Check List Process
<input type="checkbox"/> Budget Submission Override	<input checked="" type="checkbox"/> Forecast Profile File	<input type="checkbox"/> Category 770
<input checked="" type="checkbox"/> Forecast Actuals Corrections	<input checked="" type="checkbox"/> Budget Exec Drill Down	

**Budget Submission Misc Flags**

<input type="checkbox"/> Copy Current Yr to First Yr	<input type="checkbox"/> First Year Update	<input checked="" type="checkbox"/> President Year Update	<input checked="" type="checkbox"/> Pre Fin Rate
<input checked="" type="checkbox"/> Revised Year Update	<input checked="" type="checkbox"/> Budget Year Update	<input checked="" type="checkbox"/> Out Year Update	

**Email**

Budget Approval Sequence:    Dept Approval Sequence:    Project Transfer Sequence:

# On-Going Challenges

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- Training
- Growing list of user-driven improvements
  - Good news – they're using the system
  - Bad news – workload issue
- Problematic characteristics
  - Does not allow for deletion of projects which tend to clutter the system
  - Cost must be allowed to hit a project whether it is open or closed until all legacy systems are converted
  - All tables and views must be fully populated to get consistent data from query searches

# Summary

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- Lab-wide success
  - In use across the Laboratory as the financial “bible”
  - User expertise and sophistication growing steadily
  - Shadow systems eliminated
  - Month- and Year-end closing process significantly shorter and less laborious
- Process Support
  - Proposal budget preparation with all current and future overheads and allocations
  - Security panel allows for specific access assignments by user
  - Data query downloads to Excel spreadsheets
- Management Support
  - Supports complete G&A (and all other cost pool) analysis – cost vs. revenue
  - Review of organizational burdens at the department level
- Budget Module fully upgradeable (PeopleTools language)
- Additional information including screen shots available upon request